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9 June 1961

25X1A6b

Chief, Technical Services Branch

Course Report, No. 22 1 May - 26 May 1961 25X1A

1. SYNOPSIS25X1A

Course No. 22 was comprised of three full time students and one part time students. Their ages ranged from 39 years to 29 years and averaged 32 years of age. The GS for the group varied from GS-6 to GS-12, and averaged GS-9. The students' names and their organizational components are listed below:

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- * Mr. engaged in the technical portion of the course as a student, and presented the operational portions of the course as an instructor.
- ment with respect to present duties and future assignments. All of the students were Case Officers, balf of whom will be serving overseas in the near future. This class also represented the smallest enrollment since the inception of the in 1956. Because of the size of the class, most of the instruction was virtually tutorial. Certainly, instruction of this type was beneficial to the students; however, they did suffer somewhat from the lack of an exchange of numerous viewpoints and ideas during discussion periods.

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2. STUDENT PERPORMANCE

- A. Even though none of the students entered the course with any previous technical background, they were all able to perform satisfactorily in the technical phases of the course. They appeared eager and interested in this type of training, and for the most part were able to utilize the classroom theory in a variety of practical situations. All of the students would have learned more had there not been a dearth of student question. In several instances, the instructor did not realize that a student had not completely understood a particular phase of the technical training until he was tested or asked to apply his knowledge.
- A. The students were very cooperative in their appreciation of the pseudo-operational situations in which the field problems were conducted. This attitude added to the course and effered a greater opportunity for them to learn. It was unfortunate that we were not able to introduce more variation into the composition of the teams for these field problems. This inability was due to the size of the class and detracted somewhat from the course, since it did not make it possible to have the students work with a wide variety of personalities under a variety of circumstances.
- C. All of the students submitted satisfactory papers in the final survey and planning phase of the course. One of the papers was found to be lacking in depth of operational detail, and all of them might have been better supported with appropriate drawings and sketches. The actual field implementation of this paper problem was extremely well done considering the smallness of the class.

3. STUDENT COMENTS

A. The written critiques turned in by the students indicated that the course was well presented and genuinely appreciated. Mr. was singled out as having given very complete and concise instruction in two of the students suggested that, when the enrollment is six or less, the course be compressed to three weeks duration.

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PERSONNEL 4. The entire TSB staff took part in the instruction of 25X1A 25X1A No. 22. Those who participated were: 25X1A9a or the operations As previously noted, Mr. 25X1A9a 25X1A9a Branch served as the instructor in the operational phases of the course. Not all of these instructors will be available for Ro. 23. Mr. 25X1A9a be reassigned in early July and his replacement will not arrive until mid-September. In preparation for 25X1A9a

participation this change in personnel, Mr. in this course was very limited, thus requiring other instructors to phase late their duties gradually.

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(See paragraph 5 - C, following.)

Guest Speakers who took part in the course were: **B**



25X1A CONCLUSIONS AND RECOMMENDATIONS

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No. 22 differed The over-all course content of little from the past several courses. When the A. schedule was compiled, it was noted that this course would not be interrupted by a legal holiday as had its predecessors for several years. Part of this extra day was used to include a cise which was reported lacking in the last course The remainder of this day was used to conduct ld mobiles utilizing the report.

The following expresses views of students and instructors:

Students commented that the course was beneficial and worthy of its reputation and felt (1) 25X1A that more Case Officers should be exposed to Line

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An analysis of Case Officer enrollment in the since its inception reveals that the number of students has steadily diminished. We feel that for Case Officers to derive maximum benefits from the course, a minimum of twelve students is desirable. Shortening the course to three weeks might attract more students; however, scheduling the course less frequently might also be worth consideration. In any event, an with less than six students poses an undesirable situation.

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This course is the last which will be administered by TSB. The responsibility for this course has been transferred to Chief, Operations Branch, with Mr. Walter acting as Chief Instructor. This change is responsibility is very appropriate and now places the TSD personnel at in a truer relationship to other Branches. TSB will continue to support this course in a position analogous to a TSD field unit rendering technical support to the operations of a particular Base or Station.

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G. SPECIAL CONSIDERATION

A. It is felt this is an appropriate time to give credit
to Mr. This man has been an instructor
in the since early 1957. During these years, he 25X1A9a
has carried a large portion of the course in an
exemplary manner. His instruction has always been
extremely good and has never gone unnoticed in the
student critiques.

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